

# **REVENUE BUDGET 2020/21**

	Gross Expenditure				Gross Income				NET
	Base including inflation	Growth	Savings	Gross Expenditure	Base including inflation	Growth	Savings	Gross Income	TOTAL
	£	£	£	£	£	£	£	£	£
<b>Spending</b>									
<b>Services :</b>									
Children & Family Services *	280,732,620	7,485,000	-1,925,000	286,292,620	-205,688,120	310,000	0	-205,378,120	80,914,500
Adults & Communities	244,552,370	2,845,000	-5,750,000	241,647,370	-97,064,250	0	-1,500,000	-98,564,250	143,083,120
Public Health	26,705,520	20,000	-905,000	25,820,520	-26,485,120	0	0	-26,485,120	-664,600
Environment & Transport	94,658,700	11,700,000	-60,000	106,298,700	-25,467,200	0	-155,000	-25,622,200	80,676,500
Chief Executives	14,751,300	970,000	-85,000	15,636,300	-3,780,850	0	-50,000	-3,830,850	11,805,450
Corporate Resources	66,939,760	565,000	-395,000	67,109,760	-32,104,270	0	-2,200,000	-34,304,270	32,805,490
	728,340,270	23,585,000	-9,120,000	742,805,270	-390,589,810	310,000	-3,905,000	-394,184,810	348,620,460
Dedicated Schools Grant (Central Dept recharges)	-2,285,000			-2,285,000	0			0	-2,285,000
Other corporate growth & savings	-300,000	0	-50,000	-350,000	0	0	0	0	-350,000
MTFS Risks Contingency	4,000,000			4,000,000	0			0	4,000,000
Contingency for inflation	16,300,000			16,300,000	0			0	16,300,000
	746,055,270	23,585,000	-9,170,000	760,470,270	-390,589,810	310,000	-3,905,000	-394,184,810	366,285,460
<b>Central Items:</b>									
Financing of capital	25,745,000		-3,500,000	22,245,000	-3,045,000		0	-3,045,000	19,200,000
Revenue funding of capital	23,900,000			23,900,000	0			0	23,900,000
Central expenditure	2,760,000		-40,000	2,720,000	-625,000		-40,000	0	2,720,000
Central grants and other income	0			0	-33,241,000			-33,241,000	-33,241,000
<b>Total Central Items</b>	52,405,000	0	-3,540,000	48,865,000	-36,911,000	0	-40,000	-36,286,000	12,579,000
<b>Contribution to General Fund</b>	11,000,000			11,000,000	0			0	11,000,000
<b>Budget Requirement</b>	809,460,270	23,585,000	-12,710,000	820,335,270	-427,500,810	310,000	-3,945,000	-430,470,810	<b>389,864,460</b>

## **Funding**

Business Rates - Top Up	-40,346,350
Business Rates Baseline / retained	-23,921,730
S31 grants - Business Rates	-4,156,000
Council Tax Collection Fund net deficit / (surplus)	-2,090,520
Council Tax	-319,349,860
<b>Total Funding</b>	<b>-389,864,460</b>

## **Council Tax**

Council Tax Base	237,658.89
Band D Council Tax	£1,343.73
Increase on 2019/20 (£1,292.18)	3.99%

\* C&FS updated for latest figures

# **2020/21 - 2023/24 REVENUE BUDGET \***

	TOTAL 2019/20	Inflation/ Contingencies /Transfers	Growth	Savings	TOTAL 2020/21	Inflation/ Contingencies /Transfers	Growth	Savings	TOTAL 2021/22	Inflation/ Contingencies /Transfers	Growth	Savings	TOTAL 2022/23	Inflation/ Contingencies /Transfers	Growth	Savings	TOTAL 2023/24
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>Spending</b>																	
<b>Services :</b>																	
Children & Family Services	73,918	1,126	7,795	-1,925	80,914		4,200	-670	84,444		4,350	-700	88,094		4,550	-700	91,944
Adults & Communities	137,713	9,775	2,845	-7,250	143,083		1,735	-1,195	143,623		2,290	-170	145,743		2,350	-100	147,993
Public Health **	-486	706	20	-905	-665		20	-100	-745			-65	-810				-810
Environment & Transport	67,016	2,176	11,700	-215	80,677		-3,150	-390	77,137		800	-440	77,497		600	-290	77,807
Chief Executives	10,623	347	970	-135	11,805		75		11,880				11,880				11,880
Corporate Resources	32,930	1,905	565	-2,595	32,805	1,000	-100	-1,190	32,515		-100	-290	32,125		-100	-530	31,495
	321,714	16,036	23,895	-13,025	348,620	1,000	2,780	-3,545	348,854	0	7,340	-1,665	354,529	0	7,400	-1,620	360,309
DSG (Central Dept recharges)	-922	-1,363			-2,285				-2,285				-2,285				-2,285
Other corporate growth & savings	-300			-50	-350		6,520	-50	6,120		5,660	-50	11,730		5,600		17,330
MTFS Risks Contingency	0	4,000			4,000	4,000			8,000				8,000				8,000
Contingency for inflation/ Living Wage	13,900	2,400			16,300	14,450			30,750	14,400			45,150	14,700			59,850
	334,392	21,073	23,895	-13,075	366,285	19,450	9,300	-3,595	391,439	14,400	13,000	-1,715	417,124	14,700	13,000	-1,620	443,204
<b>Central Items:</b>																	
Financing of capital	22,600	100		-3,500	19,200	300			19,500	2,100			21,600	3,000			24,600
Revenue funding of capital	31,360	-7,460			23,900	-22,400			1,500	-350			1,150				1,150
Revenue funding of capital - BR Pilot	6,600	-6,600			0				0				0				0
Central expenditure	2,832	-72		-40	2,720	-50		-40	2,630	-50		-40	2,540		-50		2,490
Central grants and other income	-26,375	-6,866			-33,241	8,755			-24,486	1,538			-22,948	1,495			-21,453
<b>Total Spending</b>	371,410	174	23,895	-16,615	378,864	6,055	9,300	-3,635	390,583	17,638	13,000	-1,755	419,466	19,145	13,000	-1,620	449,991
Contributions to General Fund	6,000				11,000				6,000				6,000				7,000
<b>Budget Requirement</b>	377,410				389,864				396,583				425,466				456,991
<b>Funding</b>																	
Business Rates - Top Up	-39,674				-40,346				-39,280				-38,100				-36,950
Business Rates Baseline/Retained	-23,455				-23,922				-21,483				-21,951				-22,451
S31 grants - Business Rates	-3,585				-4,156				-4,230				-4,300				-4,370
Business Rates - Levy surplus	-934				0				0				0				0
Business Rates Pilot - one off addituional income	-6,600				0				0				0				0
Council Tax Collection Fund net deficit / (surplus)	-1,539				-2,090				-1,000				0				0
Council Tax	-301,623				-319,350				-330,590				-342,230				-354,270
<b>Total Funding</b>	-377,410				-389,864				-396,583				-406,581				-418,041
<b>VARIANCE</b>	0				0				0				18,885				38,950
<i>Band D Council Tax</i>	£1,292.18				£1,343.73				£1,370.48				£1,397.74				£1,425.56
<i>Increase</i>	3.99%				3.99%				1.99%				1.99%				1.99%

\* provisional for 2021/22 and later years

\*\* preventative expenditure within other Departments' budgets to be identified and absorbed into the ring fenced budget

## **GROWTH**

### **CHILDREN & FAMILY SERVICES**

#### **Demand & cost increases**

**	G1	Demographic growth- Social Care Placements	4,250	7,200	10,300	13,600
*	G2	Removal of time-limited growth - Supporting Leicestershire Families - transition to a new model when external funding ceases	-1,000	-1,000	-1,000	-1,000
*	G3	Special Education Needs Assessment Service - increased demand on service	135	135	135	135
	G4	Front-line social care staff - increased caseloads	2,400	3,380	4,360	5,340
	G5	Social Care market premia to support recruitment	600	620	640	660
	G6	Educational Psychology Service - increased demand	300	300	300	300
	G7	Loss of SEN Reform Grant	310	310	310	310
	G8	Pupil Referral Unit (PRU) Transport - increased demand	50	50	50	50
	G9	Unaccompanied Asylum Seekers - additional demand	750	1,000	1,250	1,500
		<b>TOTAL</b>	<b>7,795</b>	<b>11,995</b>	<b>16,345</b>	<b>20,895</b>

### **ADULTS & COMMUNITIES**

#### **Demand & cost increases**

**	G10	Older people - new entrants and increasing needs in community based services and residential admissions	975	2,005	3,150	4,390
**	G11	Learning Disabilities - new entrants including children transitions and people with complex needs	1,030	1,360	1,995	2,610
**	G12	Mental Health - new entrants in community based services and residential admissions	315	565	855	1,145
**	G13	Physical Disabilities - new entrants in community based services	115	240	460	665
		<b>Other increases</b>				
*	G14	Transforming Care - transfers from Health	360	360	360	360
	G15	Smart Libraries support costs	50	50	50	50
		<b>TOTAL</b>	<b>2,845</b>	<b>4,580</b>	<b>6,870</b>	<b>9,220</b>

### **PUBLIC HEALTH**

#### **Demand & cost increases**

*	G16	Integrated Sexual Health Service - increased testing	20	40	40	40
		<b>TOTAL</b>	<b>20</b>	<b>40</b>	<b>40</b>	<b>40</b>

### **ENVIRONMENT & TRANSPORT**

#### **Highways & Transport**

#### **Demand & cost increases**

**	G17	Special Educational Needs transport - increased client numbers/costs	2,600	3,100	3,700	4,300
	G18	Additional posts to support the expanded capital programme	300	300	300	300
	G19	Market premia to support recruitment of key posts	270	270	270	270
	G20	Additional posts - support SEND transport demand	85	85	85	85
	G21	Developing external funding bids	200	0	0	0
	G22	Community and parish engagement	100	100	100	100
	G23	School Crossing Patrols - replace lost funding	275	275	275	275
	G24	Forestry - Additional tree maintenance activity	100	100	100	100
	G25	Highways Maintenance - base services/ keeping Network safe	3,500	3,500	3,500	3,500
	G26	Highways - other initiatives (flooding, drainage, lining, speed measures etc)	3,700	0	0	0
		<b>Total</b>	<b>11,130</b>	<b>7,730</b>	<b>8,330</b>	<b>8,930</b>

#### **Environment & Waste**

#### **Demand & cost increases**

*	G27	Waste tonnage increases	250	500	750	750
	G28	Climate change / waste initiatives staffing	270	270	270	270
	G29	Contribution to Regional Waste Project	50	50	0	0
		<b>Total</b>	<b>570</b>	<b>820</b>	<b>1,020</b>	<b>1,020</b>
		<b>TOTAL E&amp;T</b>	<b>11,700</b>	<b>8,550</b>	<b>9,350</b>	<b>9,950</b>

\* items unchanged from previous Medium Term Financial Strategy

\*\* items included in the previous Medium Term Financial Strategy which have been amended

## References

2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
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**GROWTH****CHIEF EXECUTIVES****Demand & cost increases**

*	G30	Hardship and Crisis Support Service	60	60	60	60
	G31	Increased demand on Coroner's Service	100	100	100	100
	G32	Registrar of births and deaths - legislation changes	25	25	25	25
	G33	Business Intelligence - support C&FS and E&T	115	190	190	190
	<b>G40</b>	LeicesterShire grants	100	100	100	100
	<b>G41</b>	Trading Standards - supporting vulnerable adults	70	70	70	70

**Other growth**

G34	Growth Unit - manage increased infrastructure programme	500	500	500	500
	<b>TOTAL</b>	<b>970</b>	<b>1,045</b>	<b>1,045</b>	<b>1,045</b>

**CORPORATE RESOURCES****Demand & cost increases**

G35	Strategic Property Services - support for increased infrastructure programme	120	120	120	120
G36	Customer Service Centre - support service levels	300	200	100	0
G37	Improved complaints handling	45	45	45	45
G38	Developing Country Parks	100	100	100	100
	<b>TOTAL</b>	<b>565</b>	<b>465</b>	<b>365</b>	<b>265</b>

**CORPORATE GROWTH**

**	G39	Growth contingency	0	6,520	12,180	17,780
		<b>TOTAL</b>	<b>0</b>	<b>6,520</b>	<b>12,180</b>	<b>17,780</b>

**TOTAL GROWTH**

<b>23,895</b>	<b>33,195</b>	<b>46,195</b>	<b>59,195</b>
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*Overall net additional growth*

9,300	13,000	13,000
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\* items unchanged from previous Medium Term Financial Strategy

\*\* items included in the previous Medium Term Financial Strategy which have been amended

## **SAVINGS**

### **References used in the following tables**

\* items unchanged from previous Medium Term Financial Strategy

\*\* items included in the previous Medium Term Financial Strategy which have been amended

Eff - Efficiency saving

SR - Service reduction

Inc - Income

### **CHILDREN & FAMILY SERVICES**

*	CF1	Eff	New Departmental Operating Model	-100	-100	-100	-100
**	CF2	Eff	Reduction in Social Care Placement costs	-1,500	-2,200	-2,900	-3,600
*	CF3	Eff/SR	Early Help Review	-250	-250	-250	-250
*	CF4	Eff	Review of staff absence	-75	-75	-75	-75
*	CF5	Inc	Academy conversion (reduced numbers)	0	30	30	30
<b>TOTAL</b>				<b>-1,925</b>	<b>-2,595</b>	<b>-3,295</b>	<b>-3,995</b>

### **ADULTS & COMMUNITIES**

#### **Adult Social Care**

*	AC1	Eff	Review of individual long term residential placement costs	-250	-250	-250	-250
*	AC2	Eff	Review of staff absence	-165	-165	-165	-165
**	AC3	Inc	Increased service user income	-100	-200	-300	-400
*	AC4	Eff	Place to Live - reduced cost of care	-25	-50	-50	-50
	AC5	Eff	Implementation of Target Operating Model	-5,000	-6,000	-6,000	-6,000
**	AC6	Eff/Inc	Reduced financial growth following demand management improvement	-1,000	-1,000	-1,000	-1,000
	AC7	Inc	Additional Better Care Protection Income	-400	-400	-400	-400
<b>Total ASC</b>				<b>-6,940</b>	<b>-8,065</b>	<b>-8,165</b>	<b>-8,265</b>

#### **Communities and Wellbeing**

**	AC8	Eff/SR	Implementation of revised service for communities and wellbeing	-310	-380	-450	-450
<b>Total C&amp;W</b>				<b>-310</b>	<b>-380</b>	<b>-450</b>	<b>-450</b>

### **TOTAL A&C**

<b>-7,250</b>	<b>-8,445</b>	<b>-8,615</b>	<b>-8,715</b>
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### **PUBLIC HEALTH**

**	PH1	Eff/SR	Early Help & Prevention Review - review of externally commissioned prevention services	-350	-450	-515	-515
*	PH2	Eff	Redesign Integrated Lifestyles service	-45	-45	-45	-45
*	PH3	Eff	Review of staff absence	-10	-10	-10	-10
*	PH4	Eff	0-19 Health Visiting & School Nursing service	-500	-500	-500	-500
<b>TOTAL</b>				<b>-905</b>	<b>-1,005</b>	<b>-1,070</b>	<b>-1,070</b>

### **ENVIRONMENT & TRANSPORT**

#### **Highways & Transport**

**	ET1	SR	Revise Passenger Transport Policy - reprofiled	60	60	0	0
**	ET2	Eff/SR	Implement Review of Social Care and SEN Transport (Phase 2)	240	0	0	0
*	ET3	Eff	Review of staff absence	-25	-25	-25	-25
<b>Total</b>				<b>275</b>	<b>35</b>	<b>-25</b>	<b>-25</b>

#### **Environment & Waste**

**	ET5	Eff/SR/Inc	Recycling & Household Waste Sites service approach	-10	-40	-90	-200
**	ET6	Inc	Trade Waste income	-80	-110	-140	-170
**	ET7	Eff	Future residual waste strategy - reduced disposal costs	-300	-390	-690	-840
	ET8	Inc	Green Waste tonnage restrictions	-75	-75	-75	-75
	ET9	Eff	Procurement savings from contract renewals	-25	-25	-25	-25
<b>Total</b>				<b>-490</b>	<b>-640</b>	<b>-1,020</b>	<b>-1,310</b>

### **TOTAL E&T**

<b>-215</b>	<b>-605</b>	<b>-1,045</b>	<b>-1,335</b>
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## **SAVINGS**

### **CHIEF EXECUTIVE**

*	CE1	Inc	Legal Services - Income	-40	-40	-40	-40
*	CE2	SR/Eff	Review of grants and contracts across Communities, Policy and Resilience services	-85	-85	-85	-85
*	CE3	Inc	Planning, Historic and Natural Environment -Fee Income	-10	-10	-10	-10
<b>TOTAL</b>				<b>-135</b>	<b>-135</b>	<b>-135</b>	<b>-135</b>

### **CORPORATE RESOURCES**

*	CR1	Eff	Review of staff absence	-25	-25	-25	-25
*	CR2	Eff	Workplace Strategy - optimising building/office use	0	-200	-300	-600
**	CR3	Eff/Inc	Increasing Commercial Services contribution	250	0	-100	-250
*	CR4	Eff	Environment improvements - energy & water	-70	-120	-170	-170
*	CR5	Inc	Environment improvements - Score + energy efficiency scheme	-50	-100	-100	-100
*	CR6	Eff	Returns from Corporate Asset Investment Fund	-2,400	-3,000	-3,000	-3,000
**	CR7	Eff	Review financial provision for future liabilities	-300	-300	-300	-300
**	CR8	Inc	Place to Live - Accommodation income	0	-40	-80	-160
<b>TOTAL</b>				<b>-2,595</b>	<b>-3,785</b>	<b>-4,075</b>	<b>-4,605</b>

### **CORPORATE SAVINGS**

*	CS1	Eff	ICT implementation of digital initiatives	-50	-100	-150	-150
<b>TOTAL</b>				<b>-50</b>	<b>-100</b>	<b>-150</b>	<b>-150</b>

### **CENTRAL ITEMS**

*	CI1	Inc	Growth in ESPO income	-40	-80	-120	-120
*	CI2	N/A	Minimum Revenue Provision (MRP) - policy change	-3,500	-3,500	-3,500	-3,500
<b>TOTAL</b>				<b>-3,540</b>	<b>-3,580</b>	<b>-3,620</b>	<b>-3,620</b>

### **TOTAL (including additional income)**

<b>-16,615</b>	<b>-20,250</b>	<b>-22,005</b>	<b>-23,625</b>
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### **MTFS net shortfall - savings required**

<b>0</b>	<b>0</b>	<b>-18,885</b>	<b>-38,950</b>
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### **TOTAL SAVINGS REQUIRED - EXCLUDING DSG**

<b>-16,615</b>	<b>-20,250</b>	<b>-40,890</b>	<b>-62,575</b>
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### **Dedicated Schools Grant Savings**

Eff	High Needs Development Plan	-2,830	-7,920	-13,250	-17,010
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### **TOTAL SAVINGS REQUIRED - INCLUDING DSG**

<b>-19,445</b>	<b>-28,170</b>	<b>-54,140</b>	<b>-79,585</b>
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**SPECIFIC GOVERNMENT GRANTS (REVENUE)****2020-21  
Budget  
£000****Children & Family Services**

Dedicated Schools Grant (provisional)	531,461
Less DSG transferred to Academies	-346,686
	<u>184,775</u>
Pupil Premium (estimated)	5,336
Universal Infant Free School Meals (estimated)	2,847
Teachers Pay Grant (estimated)	1,156
Teachers Pension Grant (estimated)	3,486
EFA Sixth Forms and High Needs (estimated)	445
PE and Sports Grant (estimated)	1,526
Asylum Seekers (estimated)	900
Troubled Families	1,000
Youth Justice Good Practice	456
School Improvement Monitoring and Brokering Grant (estimated)	333
Fostering Staying Put (estimated)	90
Virtual School	90
Early Years Disability Access Grant (estimated)	114
Early Years Pupil Premium (estimated)	146
Extension of Personal Adviser support to all care leavers to age 25 (estimated)	40
Year 7 Catch Up (estimated)	56

Total	<u>202,796</u>
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**Adults & Communities**

Improved Better Care Fund - Additional funding for Adult Social Care (Spring Budget 2017)	2,500
Skills Funding Agency (estimated)	4,147
Education Funding Agency (estimated)	75
Former ILF Recipient Grant	1,162
Community Voices (estimated)	51
War Pension Disregard Grant (estimated)	126
Social Care in Prisons (estimated)	105

Total	<u>8,166</u>
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**Public Health**25,234**Environment & Transport**

Access Fund	525
Bus Service Operator Grant (estimated)	535
DfE Extended Rights Grant	501
Lead Local Flood	43
Bikeability Cycling	99

Total	<u>1,703</u>
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**Chief Executive**

Local Reform & Community Voices (estimated)	289
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Total	<u>289</u>
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**Corporate Resources**

Children's Assessed and Supported Year in Employment	48
Adult's Assessed and Supported Year in Employment	8

Total	<u>56</u>
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**Central Items**

New Homes Bonus Grant	3,747
Adult Social Care - Winter Pressures Grant	1,413
Adult and Children's Social Care Support Grant	4,124
Improved Better Care Grant	11,353
Spring Budget - additional iBCF	904
Social Care Grant	8,900

Total	<u>30,441</u>
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<b>TOTAL</b>	<b><u>268,685</u></b>
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**CHILDREN & FAMILY SERVICES DEPARTMENT**

**REVENUE BUDGET 2020/21**

Net Budget 2019/20		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2020/21	Schools	Early Years	High Needs	Dedicated Schools	
£		£	£	£	£	£	£	£	£	£	Grant	LA Block
<b>1,364,300</b>	<b>C&amp;FS Directorate</b>	<b>1,258,410</b>	<b>105,890</b>	<b>0</b>	<b>1,364,300</b>	<b>0</b>	<b>1,364,300</b>	<b>18,500</b>	<b>44,230</b>	<b>153,950</b>	<b>216,680</b>	<b>1,147,620</b>
1,760,650	C&FS Safeguarding	1,973,350	235,300	-48,000	2,160,650	-150,000	2,010,650	0	0	0	0	2,010,650
137,940	LSCB	271,030	149,800	-70,100	350,730	-212,790	137,940	0	0	0	0	137,940
<b>1,898,590</b>	<b>Safeguarding, Improvement &amp; QA</b>	<b>2,244,380</b>	<b>385,100</b>	<b>-118,100</b>	<b>2,511,380</b>	<b>-362,790</b>	<b>2,148,590</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,148,590</b>
682,060	Asylum Seekers	339,320	1,092,740	0	1,432,060	0	1,432,060	0	0	0	0	1,432,060
3,207,780	C&FS Fostering & Adoption	4,236,100	803,680	-486,000	4,553,780	-666,000	3,887,780	0	0	0	0	3,887,780
29,651,080	C&FS Operational Placements	241,570	32,259,510	0	32,501,080	-100,000	32,401,080	0	0	0	0	32,401,080
1,990,910	Children in Care Service	2,196,450	524,450	0	2,720,900	-40,000	2,680,900	0	0	0	0	2,680,900
616,620	Education of Children in Care	813,990	246,100	-347,500	712,590	-95,970	616,620	0	0	0	0	616,620
<b>36,148,450</b>	<b>Total Children in Care</b>	<b>7,827,430</b>	<b>34,926,480</b>	<b>-833,500</b>	<b>41,920,410</b>	<b>-901,970</b>	<b>41,018,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,018,440</b>
11,050,620	Fieldwork locality Teams	11,242,670	649,080	-12,130	11,879,620	-29,000	11,850,620	0	0	0	0	11,850,620
1,128,600	Social Care Legal costs	123,200	1,005,400	0	1,128,600	0	1,128,600	0	0	0	0	1,128,600
<b>12,179,220</b>	<b>Field Social Work</b>	<b>11,365,870</b>	<b>1,654,480</b>	<b>-12,130</b>	<b>13,008,220</b>	<b>-29,000</b>	<b>12,979,220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,979,220</b>
<b>329,630</b>	<b>Practice Excellence Team</b>	<b>281,630</b>	<b>48,000</b>	<b>0</b>	<b>329,630</b>	<b>0</b>	<b>329,630</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>329,630</b>
<b>50,555,890</b>	<b>TOTAL CHILDRENS SOCIAL CARE</b>	<b>21,719,320</b>	<b>37,014,050</b>	<b>-963,720</b>	<b>57,769,650</b>	<b>-1,293,760</b>	<b>56,475,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56,475,890</b>
<b>10,055,300</b>	<b>Children &amp; Families Wellbeing Service</b>	<b>10,162,690</b>	<b>2,196,640</b>	<b>-742,990</b>	<b>11,616,340</b>	<b>-2,811,040</b>	<b>8,805,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,805,300</b>
<b>595,850</b>	<b>Education Sufficiency</b>	<b>926,250</b>	<b>42,900</b>	<b>-108,800</b>	<b>860,350</b>	<b>-264,500</b>	<b>595,850</b>	<b>391,500</b>	<b>0</b>	<b>0</b>	<b>391,500</b>	<b>204,350</b>
35,650,200	C&FS 0-5 Learning	2,275,670	34,422,580	0	36,698,250	-500,900	36,197,350	0	34,655,830	1,202,070	35,857,900	339,450
275,080	C&FS 5-19 Learning	382,930	356,820	-70,680	669,070	-418,240	250,830	223,740	0	0	223,740	27,090
3,697,400	Inclusion	599,350	3,092,820	0	3,692,170	-150,000	3,542,170	0	0	2,622,060	2,622,060	920,110
67,670	Governor Development Services	152,900	113,950	-76,180	190,670	-123,000	67,670	0	0	0	0	67,670
1,164,170	Pupil Referral Unit	39,020	1,211,650	-36,500	1,214,170	0	1,214,170	0	0	1,091,650	1,091,650	122,520
<b>40,854,520</b>	<b>Total Education Quality &amp; Inclusion</b>	<b>3,449,870</b>	<b>39,197,820</b>	<b>-183,360</b>	<b>42,464,330</b>	<b>-1,192,140</b>	<b>41,272,190</b>	<b>223,740</b>	<b>34,655,830</b>	<b>4,915,780</b>	<b>39,795,350</b>	<b>1,476,840</b>
66,118,990	C&FS SEN	1,479,270	75,058,030	-313,030	76,224,270	-372,410	75,851,860	0	0	74,774,190	74,774,190	1,077,670
2,437,220	C&FS Specialist Services to Vulnerable Groups	2,204,520	562,400	-35,000	2,731,920	-308,250	2,423,670	0	0	2,423,670	2,423,670	0
792,520	C&FS Psychology Service	1,452,980	45,350	-205,810	1,292,520	-200,000	1,092,520	0	0	0	0	1,092,520
4,336,860	C&FS Disabled Children Service	1,165,110	3,172,550	0	4,337,660	-800	4,336,860	0	0	0	0	4,336,860
1,755,050	C&FS HNB Development Programme	1,139,480	236,300	0	1,375,780	0	1,375,780	0	0	1,375,780	1,375,780	0
-5,674,770	High Needs Deficit	0	0	-10,530,810	-10,530,810	0	-10,530,810	0	0	-10,530,810	-10,530,810	0
<b>69,765,870</b>	<b>Total SEND &amp; Children with Disabilities</b>	<b>7,441,360</b>	<b>79,074,630</b>	<b>-11,084,650</b>	<b>75,431,340</b>	<b>-881,460</b>	<b>74,549,880</b>	<b>0</b>	<b>0</b>	<b>68,042,830</b>	<b>68,042,830</b>	<b>6,507,050</b>
4,331,170	C&FS Admin & Committees	4,926,220	696,060	-872,930	4,749,350	0	4,749,350	8,570	273,790	143,120	425,480	4,323,870
499,200	C&FS Finance	0	509,100	0	509,100	0	509,100	509,100	0	0	509,100	0
1,489,900	C&FS Human Resources	0	1,534,900	0	1,534,900	-45,000	1,489,900	674,900	0	0	674,900	815,000
720,970	C &FS Commissioning & Planning	703,600	62,100	0	765,700	-44,730	720,970	0	0	0	0	720,970
127,610	C&FS Sub Transformation	436,210	1,400	0	437,610	0	437,610	0	0	0	0	437,610
<b>7,168,850</b>	<b>Total Business Support and Commissioning</b>	<b>6,066,030</b>	<b>2,803,560</b>	<b>-872,930</b>	<b>7,996,660</b>	<b>-89,730</b>	<b>7,906,930</b>	<b>1,192,570</b>	<b>273,790</b>	<b>143,120</b>	<b>1,609,480</b>	<b>6,297,450</b>
<b>128,440,390</b>	<b>TOTAL EDUCATION &amp; EARLY HELP</b>	<b>28,046,200</b>	<b>123,315,550</b>	<b>-12,992,730</b>	<b>138,369,020</b>	<b>-5,238,870</b>	<b>133,130,150</b>	<b>1,807,810</b>	<b>34,929,620</b>	<b>73,101,730</b>	<b>109,839,160</b>	<b>23,290,990</b>
392,172,250	Total Individual Schools Budget	0	433,190,680	0	433,190,680	-15,458,410	417,732,270	417,857,000	0	-124,730	417,732,270	0
0	Dedicated Schools Grant Recoupment	0	-346,686,250	0	-346,686,250	346,686,250	0	0	0	0	0	0
2,378,700	Central Charges	0	2,285,220	0	2,285,220	0	2,285,220	1,434,690	210,850	639,680	2,285,220	0
-499,866,660	Dedicated Schools Grant	0	0	0	0	-530,073,330	-530,073,330	-421,118,000	-35,184,700	-73,770,630	-530,073,330	0
<b>-105,315,710</b>	<b>TOTAL DSG ITEMS</b>	<b>0</b>	<b>88,789,650</b>	<b>0</b>	<b>88,789,650</b>	<b>-198,845,490</b>	<b>-110,055,840</b>	<b>-1,826,310</b>	<b>-34,973,850</b>	<b>-73,255,680</b>	<b>-110,055,840</b>	<b>0</b>
<b>75,044,870</b>	<b>TOTAL CHILDREN &amp; FAMILY SERVICES</b>	<b>51,023,930</b>	<b>249,225,140</b>	<b>-13,956,450</b>	<b>286,292,620</b>	<b>-205,378,120</b>	<b>80,914,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,914,500</b>



## **ADULTS AND COMMUNITIES**

### **REVENUE BUDGET 2020/21**

Net Budget 2019/20		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2020/21
£		£	£	£	£	£	£
<b><u>Care Pathway - East Locality</u></b>							
467,400	Heads of Service & Lead Practitioners (E)	467,120	98,600	-42,000	523,720	0	523,720
1,947,740	Working Age Adults Team (E)	2,145,950	84,920	-5,180	2,225,690	-258,820	1,966,870
2,182,590	Older Adults Team (E)	2,974,460	79,450	0	3,053,910	-616,740	2,437,170
1,336,130	Review Teams	1,913,640	69,560	-60,050	1,923,150	-577,480	1,345,670
2,685,280	Safeguarding, DOLS and Court of Protection	1,791,180	1,396,250	-126,870	3,060,560	-376,690	2,683,870
<b>8,619,140</b>	<b>TOTAL</b>	<b>9,292,350</b>	<b>1,728,780</b>	<b>-234,100</b>	<b>10,787,030</b>	<b>-1,829,730</b>	<b>8,957,300</b>
<b><u>Care Pathway - West Locality</u></b>							
-206,870	Heads of Service & Lead Practitioners (W)	460,830	240,760	-102,320	599,270	-806,140	-206,870
3,381,130	Working Age Adults Team (W)	3,376,980	147,270	-47,380	3,476,870	-114,500	3,362,370
2,946,240	Older Adults Team (W)	2,996,110	88,010	0	3,084,120	-248,220	2,835,900
1,312,520	Countywide Services	1,519,230	259,520	0	1,778,750	-374,010	1,404,740
<b>7,433,020</b>	<b>TOTAL</b>	<b>8,353,150</b>	<b>735,560</b>	<b>-149,700</b>	<b>8,939,010</b>	<b>-1,542,870</b>	<b>7,396,140</b>
<b><u>Direct Services</u></b>							
474,090	Direct Services Managers	560,400	5,850	0	566,250	0	566,250
4,959,180	Supported Living, Residential and Short Breaks	4,535,190	219,850	0	4,755,040	-4,000	4,751,040
2,807,710	CLC / Day Services	2,469,390	181,670	-73,300	2,577,760	-54,500	2,523,260
309,080	Shared Lives Team	299,410	43,040	0	342,450	0	342,450
4,783,420	Reablement (HART) & Crisis Response	5,441,380	602,890	0	6,044,270	-1,330,000	4,714,270
1,419,900	Occupational Therapy	1,460,660	61,700	0	1,522,360	-43,400	1,478,960
1,662,880	Aids, Adaptations and Assistive Technology	521,670	1,891,860	0	2,413,530	-750,650	1,662,880
70,260	Direct Services Review	23,290	143,510	0	166,800	-17,790	149,010
<b>16,486,520</b>	<b>TOTAL</b>	<b>15,311,390</b>	<b>3,150,370</b>	<b>-73,300</b>	<b>18,388,460</b>	<b>-2,200,340</b>	<b>16,188,120</b>
<b><u>Early Intervention &amp; Prevention</u></b>							
794,620	Extra Care	0	794,620	0	794,620	0	794,620
72,190	Eligible Services	0	96,000	0	96,000	0	96,000
299,150	Secondary (e.g. Carers & Community Assessments)	0	1,300,180	-344,170	956,010	-668,580	287,430
159,010	Tertiary (e.g. Advocacy)	0	730,010	-220,000	510,010	-295,400	214,610
<b>1,324,970</b>	<b>TOTAL</b>	<b>0</b>	<b>2,920,810</b>	<b>-564,170</b>	<b>2,356,640</b>	<b>-963,980</b>	<b>1,392,660</b>
<b><u>Strategic Services</u></b>							
178,600	Heads of Strategic Services	178,770	1,700	0	180,470	0	180,470
1,829,580	Business Support	1,572,870	281,950	-34,970	1,819,850	0	1,819,850
1,129,210	Community Care Finance	1,266,790	82,150	-26,870	1,322,070	-220,000	1,102,070
401,550	IT & Information Support	351,570	69,730	0	421,300	0	421,300
1,612,070	Commissioning & Quality	2,373,270	150,170	-230,050	2,293,390	-680,760	1,612,630
<b>5,151,010</b>	<b>TOTAL</b>	<b>5,743,270</b>	<b>585,700</b>	<b>-291,890</b>	<b>6,037,080</b>	<b>-900,760</b>	<b>5,136,320</b>
<b><u>Demand Led Commissioned Services</u></b>							
60,544,600	Residential & Nursing Care	0	92,602,000	0	92,602,000	-37,095,150	55,506,850
1,631,680	Shared Lives Residential	0	1,631,670	0	1,631,670	0	1,631,670
16,190,710	Supported Living	0	18,073,820	0	18,073,820	0	18,073,820
17,654,340	Home Care	0	18,136,320	0	18,136,320	0	18,136,320
39,049,170	Direct Cash Payments	0	39,774,060	0	39,774,060	-1,162,000	38,612,060
5,284,380	Community Life Choices (CLC)	0	5,255,460	0	5,255,460	0	5,255,460
535,750	Shared lives - CLC	0	535,750	0	535,750	0	535,750
-21,306,410	Community Income	0	0	0	0	-21,510,010	-21,510,010
<b>119,584,220</b>	<b>TOTAL</b>	<b>0</b>	<b>176,009,080</b>	<b>0</b>	<b>176,009,080</b>	<b>-59,767,160</b>	<b>116,241,920</b>
-17,180,060	<b><u>Better Care Fund (Balance)</u></b>	313,050	6,110,400	0	6,423,450	-24,578,250	-18,154,800
698,320	<b><u>Department Senior Management</u></b>	760,400	221,650	-167,560	814,490	0	814,490
<b>142,117,140</b>	<b>TOTAL ASC</b>	<b>39,773,610</b>	<b>191,462,350</b>	<b>-1,480,720</b>	<b>229,755,240</b>	<b>-91,783,090</b>	<b>137,972,150</b>
<b><u>Communities and Wellbeing</u></b>							
2,048,700	Libraries	2,176,380	289,810	-6,700	2,459,490	-589,100	1,870,390
855,460	Collections & Learning Hub	1,119,330	349,500	-9,000	1,459,830	-601,000	858,830
831,750	Museums & Heritage	767,520	353,970	-37,000	1,084,490	-343,060	741,430
909,010	Libraries Support Resources	39,790	820,520	0	860,310	-7,700	852,610
469,660	C&W Senior Management	396,650	9,700	-8,000	398,350	-23,400	374,950
358,100	Participation	330,010	81,750	-5,000	406,760	0	406,760
-12,280	Externally Funded Projects	178,350	213,820	0	392,170	-392,170	0
0	Adult Learning	4,268,530	887,150	-330,950	4,824,730	-4,824,730	0
-89,420	C&W Efficiencies	0	6,000	0	6,000	0	6,000
<b>5,370,980</b>	<b>TOTAL C&amp;W</b>	<b>9,276,560</b>	<b>3,012,220</b>	<b>-396,650</b>	<b>11,892,130</b>	<b>-6,781,160</b>	<b>5,110,970</b>
<b>147,488,120</b>	<b>TOTAL ADULTS &amp; COMMUNITIES</b>	<b>49,050,170</b>	<b>194,474,570</b>	<b>-1,877,370</b>	<b>241,647,370</b>	<b>-98,564,250</b>	<b>143,083,120</b>

# PUBLIC HEALTH DEPARTMENT

## REVENUE BUDGET 2020/21

Net Budget 2019/20 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2020/21 £
-24,215,000	<b>Public Health Ring-Fenced Grant</b>	0	0	0	0	-24,705,300	-24,705,300
	<b>Department</b>						
1,569,530	Public Health Leadership	1,505,440	526,750	-158,590	1,873,600	-250,530	1,623,070
723,650	Local Area Co-ordination	794,060	45,800	0	839,860	0	839,860
578,770	Quit Ready	324,600	245,000	0	569,600	0	569,600
141,550	First Contact Plus	427,150	2,000	-7,500	421,650	-159,300	262,350
268,700	Other Public Health Services	0	197,210	0	197,210	0	197,210
293,480	Programme Delivery	303,690	391,750	0	695,440	0	695,440
1,326,890	Public Health Advice	0	1,041,890	0	1,041,890	0	1,041,890
240,760	Domestic Abuse	0	356,760	0	356,760	0	356,760
170,000	Weight Management Service	284,750	78,700	0	363,450	0	363,450
8,825,010	<b>0-19 Childrens Public Health</b>	0	8,118,770	0	8,118,770	0	8,118,770
	<b>Sexual Health</b>						
3,842,360	Sexual Health	0	4,095,220	0	4,095,220	-140,000	3,955,220
543,000	NHS Health Check programme	0	504,300	0	504,300	0	504,300
4,114,450	<b>Substance Misuse</b>	0	4,125,190	0	4,125,190	-111,860	4,013,330
	<b>Physical Activity and Obesity</b>						
1,141,950	Physical Activity	0	1,110,950	0	1,110,950	0	1,110,950
443,000	Obesity Programmes	0	200,000	0	200,000	0	200,000
127,300	<b>Health Protection</b>	0	115,000	0	115,000	-1,500	113,500
85,000	<b>Tobacco Control</b>	0	75,000	0	75,000	0	75,000
10	<b>Leicester-Shire and Rutland Sport</b>	1,055,680	1,442,420	-1,381,470	1,116,630	-1,116,630	0
<b>220,410</b>	<b>TOTAL PUBLIC HEALTH</b>	<b>4,695,370</b>	<b>22,672,710</b>	<b>-1,547,560</b>	<b>25,820,520</b>	<b>-26,485,120</b>	<b>-664,600</b>

# **ENVIRONMENT & TRANSPORT DEPARTMENT**

## **REVENUE BUDGET 2020/21**

Net Budget 2019/20 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2020/21 £
<b>HIGHWAYS &amp; TRANSPORTATION</b>							
<b>Development &amp; Growth</b>							
651,200	Development & Growth management	722,000	27,200	0	749,200	0	749,200
	H & T Commissioning						
1,400,350	Staffing & Admin	4,049,820	843,580	-2,202,600	2,690,800	-1,039,100	1,651,700
-331,500	Road Safety	435,100	703,400	-422,800	715,700	-172,200	543,500
-100	Speed Awareness	187,800	1,704,500	404,000	2,296,300	-2,296,400	-100
284,000	Sustainable Travel	0	285,000	0	285,000	-1,000	284,000
9,900	Midlands Highways Alliance	229,900	164,700	-384,700	9,900	0	9,900
400,000	HS2	381,700	30,300	0	412,000	-12,000	400,000
	H & T Network management						
676,710	Staffing & Admin	3,695,030	610,070	-968,700	3,336,400	-2,228,600	1,107,800
1,278,200	Traffic Controls	0	1,353,200	0	1,353,200	-75,000	1,278,200
0	Civil Parking Enforcement	0	1,501,300	0	1,501,300	-1,501,300	0
<b>H &amp; T Operations</b>							
138,050	H & T Operations management	342,600	246,200	-299,700	289,100	0	289,100
	Highways design and delivery						
1,917,990	Staffing, Admin. & Depot Overhead Costs	9,010,440	1,342,200	-4,312,640	6,040,000	-2,822,500	3,217,500
3,867,000	Environmental Maintenance	1,514,000	3,105,000	0	4,619,000	-72,000	4,547,000
2,687,900	Street Lighting Maintenance	0	2,744,200	0	2,744,200	-56,300	2,687,900
1,733,000	Reactive Maintenance (Structural & Safety)	495,500	1,737,500	0	2,233,000	0	2,233,000
1,629,100	Winter Maintenance	0	1,629,100	0	1,629,100	0	1,629,100
-3,416,000	Capital revenue Switch		2,295,000	-1,797,000	498,000		498,000
	Transport Operations						
1,432,800	Staffing & Admin	2,868,900	823,400	-2,001,300	1,691,000	-193,200	1,497,800
10,914,980	Special Education Needs	0	13,913,600	0	13,913,600	-146,700	13,766,900
3,464,700	Mainstream School Transport	0	4,025,300	0	4,025,300	-560,600	3,464,700
3,822,620	Social Care Transport	0	4,270,700	0	4,270,700	-440,000	3,830,700
185,000	Fleet Transport	4,036,700	1,610,100	-5,350,000	296,800	-111,800	185,000
4,977,600	Concessionary Travel & Joint Arrangements	0	14,533,500	0	14,533,500	-9,555,900	4,977,600
2,029,200	Public Bus Services	0	3,602,800	-337,400	3,265,400	-1,176,200	2,089,200
48,900	Blue Badge	0	243,900	0	243,900	-195,000	48,900
<b>39,801,600</b>	<b>TOTAL</b>	<b>27,969,490</b>	<b>63,345,750</b>	<b>-17,672,840</b>	<b>73,642,400</b>	<b>-22,655,800</b>	<b>50,986,600</b>
<b>ENVIRONMENT &amp; WASTE MANAGEMENT</b>							
397,500	E & W management branch management	395,000	2,500	0	397,500	0	397,500
	Environment and Waste commissioning						
1,426,800	Staffing & Admin	1,287,800	410,200	-87,200	1,610,800	-14,000	1,596,800
334,000	Initiatives	0	706,900	-183,600	523,300	-139,300	384,000
60,000	Recycling & Reuse Credits	0	60,000	0	60,000	0	60,000
	Waste management delivery						
287,500	Staffing & Admin	403,600	3,900	0	407,500	-20,000	387,500
7,536,000	Landfill	0	7,686,000	0	7,686,000	0	7,686,000
9,569,000	Treatment Contracts	0	9,320,000	0	9,320,000	0	9,320,000
1,914,000	Dry Recycling	0	2,632,000	0	2,632,000	-698,000	1,934,000
1,650,000	Composting Contracts	0	1,575,000	0	1,575,000	0	1,575,000
3,299,400	Recycling & Household Waste Sites	2,672,400	1,275,100	-45,000	3,902,500	-599,100	3,303,400
2,119,500	Haulage & Waste Transfer	111,000	1,998,500	0	2,109,500	0	2,109,500
0	WEEE	0	0	0	0	-30,000	-30,000
-1,378,000	Income	0	32,000	0	32,000	-1,460,000	-1,428,000
<b>27,215,700</b>	<b>TOTAL</b>	<b>4,869,800</b>	<b>25,702,100</b>	<b>-315,800</b>	<b>30,256,100</b>	<b>-2,960,400</b>	<b>27,295,700</b>
<b>DEPARTMENTAL AND BUSINESS MANAGEMENT</b>							
1,666,000	Management & Admin	1,757,600	177,500	-18,100	1,917,000	-6,000	1,911,000
508,200	Departmental Costs	0	490,700	-7,500	483,200	0	483,200
<b>2,174,200</b>	<b>TOTAL</b>	<b>1,757,600</b>	<b>668,200</b>	<b>-25,600</b>	<b>2,400,200</b>	<b>-6,000</b>	<b>2,394,200</b>
<b>69,191,500</b>	<b>TOTAL ENVIRONMENT &amp; TRANSPORT</b>	<b>34,596,890</b>	<b>89,716,050</b>	<b>-18,014,240</b>	<b>106,298,700</b>	<b>-25,622,200</b>	<b>80,676,500</b>

# **CHIEF EXECUTIVE'S DEPARTMENT**

## **REVENUE BUDGET 2020/21**

<b>Net Budget 2019/20 £</b>		<b>Employees £</b>	<b>Running Expenses £</b>	<b>Internal Income £</b>	<b>Gross Budget £</b>	<b>External Income £</b>	<b>Net Budget 2020/21 £</b>
<b>DEMOCRATIC SERVICES, ADMIN &amp; CIVIC AFFAIRS</b>							
1,413,980	Democratic Services and Administration	1,310,590	118,230	0	1,428,820	-69,830	1,358,990
114,000	Subscriptions	0	114,000	0	114,000	0	114,000
164,870	Civic Affairs	30,110	140,760	0	170,870	-6,000	164,870
<b>1,692,850</b>	<b>TOTAL</b>	<b>1,340,700</b>	<b>372,990</b>	<b>0</b>	<b>1,713,690</b>	<b>-75,830</b>	<b>1,637,860</b>
2,342,430	<b>LEGAL SERVICES</b>	3,351,400	161,500	-690,470	2,822,430	-465,000	2,357,430
<b>STRATEGY AND BUSINESS INTELLIGENCE</b>							
1,233,730	Business Intelligence	1,995,710	118,270	-445,300	1,668,680	-319,950	1,348,730
566,070	Economic Growth	554,520	247,000	-111,100	690,420	-124,350	566,070
1,632,010	Policy and Communities	685,080	1,508,590	-87,450	2,106,220	-399,260	1,706,960
421,480	Management and Administration	416,680	4,850	0	421,530	0	421,530
0	Growth Unit	566,380	156,260	-222,640	500,000	0	500,000
<b>3,853,290</b>	<b>TOTAL</b>	<b>4,218,370</b>	<b>2,034,970</b>	<b>-866,490</b>	<b>5,386,850</b>	<b>-843,560</b>	<b>4,543,290</b>
283,120	<b>EMERGENCY MANGEMENT AND RESILLIENCE</b>	550,390	44,230	0	594,620	-311,530	283,090
<b>REGULATORY SERVICES</b>							
1,486,490	Trading Standards	1,703,990	214,840	-130,000	1,788,830	-230,200	1,558,630
992,770	Coroners	187,560	954,600	0	1,142,160	-51,500	1,090,660
-160,270	Registrars	980,020	84,710	0	1,064,730	-1,200,000	-135,270
<b>2,318,990</b>	<b>TOTAL</b>	<b>2,871,570</b>	<b>1,254,150</b>	<b>-130,000</b>	<b>3,995,720</b>	<b>-1,481,700</b>	<b>2,514,020</b>
448,880	<b>PLANNING SERVICES</b>	939,250	171,160	-18,300	1,092,110	-653,230	438,880
30,880	<b>DEPARTMENTAL ITEMS</b>	37,290	800,850	-807,260	30,880	0	30,880
<b>10,970,440</b>	<b>TOTAL CHIEF EXECUTIVES</b>	<b>13,308,970</b>	<b>4,839,850</b>	<b>-2,512,520</b>	<b>15,636,300</b>	<b>-3,830,850</b>	<b>11,805,450</b>

# **CORPORATE RESOURCES DEPARTMENT**

## **REVENUE BUDGET 2020/21**

<b>Net Budget 2019/20 £</b>		<b>Employees £</b>	<b>Running Expenses £</b>	<b>Internal Income £</b>	<b>Gross Budget £</b>	<b>External Income £</b>	<b>Net Budget 2020/21 £</b>
<b>Strategic Finance, Assurance, Property &amp; EMSS</b>							
2,856,750	Strategic Property	1,871,990	1,879,320	-547,730	3,203,580	-285,950	2,917,630
2,461,210	Strategic Finance	2,971,090	152,640	-498,590	2,625,140	-161,410	2,463,730
1,177,210	Care Finance	919,290	303,650	0	1,222,940	-33,270	1,189,670
391,900	Internal Audit	873,560	15,650	-39,000	850,210	-460,500	389,710
1,834,570	Insurance	269,500	4,303,090	-995,420	3,577,170	-2,064,990	1,512,180
118,000	Corporate Projects	0	23,100	-51,000	-27,900	0	-27,900
-708,860	CAIF Industrial Properties	0	1,377,100	0	1,377,100	-2,086,000	-708,900
10	Corporate Asset Investment Fund	299,890	772,960	-1,130,650	-57,800	-2,342,230	-2,400,030
-485,750	CAIF County Farms	0	727,750	0	727,750	-1,223,500	-495,750
0	Pensions	1,297,870	4,300	-1,302,200	-30	0	-30
1,404,380	EMSS	4,472,740	2,150,410	-1,415,770	5,207,380	-3,803,010	1,404,370
<b>9,049,420</b>	<b>Total Director of Finance</b>	<b>12,975,930</b>	<b>11,709,970</b>	<b>-5,980,360</b>	<b>18,705,540</b>	<b>-12,460,860</b>	<b>6,244,680</b>
<b>People, Information &amp; Technology and Transformation</b>							
1,272,070	Human Resources	1,418,400	55,620	-173,050	1,300,970	-30,000	1,270,970
420,260	Health & Safety	482,410	51,300	-109,710	424,000	0	424,000
199,640	Trade Union	192,450	0	0	192,450	0	192,450
1,365,760	Learning & Development	805,020	872,090	-139,190	1,537,920	-175,000	1,362,920
1,024,240	Commissioning Support Unit	1,178,800	33,950	-130,000	1,082,750	-25,000	1,057,750
10,226,500	Information & Technology	6,927,380	4,233,380	-934,450	10,226,310	-6,000	10,220,310
1,330,820	Transformation Unit	4,154,150	1,123,480	-3,823,710	1,453,920	-151,930	1,301,990
<b>15,839,290</b>	<b>Total Corporate Services</b>	<b>15,158,610</b>	<b>6,369,820</b>	<b>-5,310,110</b>	<b>16,218,320</b>	<b>-387,930</b>	<b>15,830,390</b>
<b>Customer &amp; Property Services (excl trading)</b>							
1,991,340	Customer Service Centre	2,625,840	-95,730	-214,500	2,315,610	-26,850	2,288,760
1,480,460	Business Support	897,770	183,150	-129,660	951,260	-13,600	937,660
0	CR Management	606,600	13,550	-33,000	587,150	0	587,150
955,870	Marketing and Communications	1,163,640	234,370	-409,270	988,740	-9,300	979,440
1,129,970	County Hall	268,190	1,539,010	-38,000	1,769,200	-631,820	1,137,380
739,300	C&F, A&C, R&HW and Other Sites	3,550	795,370	0	798,920	-32,000	766,920
1,062,290	Library & Community Premise Costs	0	1,098,340	0	1,098,340	0	1,098,340
155,000	Vacant properties and unattached land	0	275,320	0	275,320	-122,000	153,320
808,620	Facilities Mgmt Premises Support	949,980	100,630	-156,000	894,610	0	894,610
435,850	Property Services Business Support	423,560	13,010	0	436,570	0	436,570
132,790	Postal Services	102,310	53,710	-28,770	127,250	0	127,250
65,260	Traveller Services	224,670	56,920	-15,000	266,590	-198,360	68,230
579,730	Supported Employment	560,610	20,000	0	580,610	0	580,610
2,300,000	Major Condition Improvement Works	0	3,750,000	-1,450,000	2,300,000	0	2,300,000
<b>11,836,480</b>	<b>Total Customer &amp; Property Services</b>	<b>7,826,720</b>	<b>8,037,650</b>	<b>-2,474,200</b>	<b>13,390,170</b>	<b>-1,033,930</b>	<b>12,356,240</b>
-943,090	LTS Catering & School Food	10,770,680	7,523,350	-7,036,800	11,257,230	-12,166,680	-909,450
-786,390	LTS Professional Services	1,948,790	415,960	-175,370	2,189,380	-2,954,390	-765,010
381,720	LTS Property	2,850,920	2,255,120	-3,578,800	1,527,240	-1,321,050	206,190
-248,020	LTS Beaumanor	1,178,260	582,530	-170,000	1,590,790	-1,790,790	-200,000
30	LTS Music Service	1,274,180	727,820	0	2,002,000	-2,002,000	0
-294,920	LTS Infrastructure	212,230	66,860	-50,000	229,090	-186,640	42,450
<b>-1,890,670</b>	<b>Total Commercial Services</b>	<b>18,235,060</b>	<b>11,571,640</b>	<b>-11,010,970</b>	<b>18,795,730</b>	<b>-20,421,550</b>	<b>-1,625,820</b>
<b>9,945,810</b>	<b>Total Customer &amp; Commercial Services</b>	<b>26,061,780</b>	<b>19,609,290</b>	<b>-13,485,170</b>	<b>32,185,900</b>	<b>-21,455,480</b>	<b>10,730,420</b>
<b>34,834,520</b>	<b>TOTAL CORPORATE RESOURCES</b>	<b>54,196,320</b>	<b>37,689,080</b>	<b>-24,775,640</b>	<b>67,109,760</b>	<b>-34,304,270</b>	<b>32,805,490</b>

## **CORPORATE & CENTRAL ITEMS**

### **REVENUE BUDGET 2020/21**

Net Budget 2019/20 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2020/21 £
	<b><u>CORPORATE</u></b>						
-2,285,000	DSG (Central Dept recharges)	0	0	0	0	-2,285,000	-2,285,000
	<b>CORPORATE SAVINGS</b>						
-250,000	Review of key supplier contracts	0	-250,000	0	-250,000	0	-250,000
-50,000	ICT implementation of digital initiatives	0	-100,000	0	-100,000	0	-100,000
-300,000		0	-350,000	0	-350,000	0	-350,000
0	MTFS RISKS CONTINGENCY	0	4,000,000	0	4,000,000	0	4,000,000
	<b>CONTINGENCY FOR INFLATION/ LIVING WAGE *</b>						
-2,500,000		5,500,000	10,800,000	0	16,300,000	0	16,300,000
<b>-5,085,000</b>	<b>TOTAL CORPORATE BUDGETS</b>	<b>5,500,000</b>	<b>14,450,000</b>	<b>0</b>	<b>19,950,000</b>	<b>-2,285,000</b>	<b>17,665,000</b>
	<b><u>CENTRAL ITEMS</u></b>						
22,600,000	FINANCING OF CAPITAL	0	22,299,000	-54,000	22,245,000	-3,045,000	19,200,000
31,360,000	REVENUE FUNDING OF CAPITAL	0	23,900,000	0	23,900,000	0	23,900,000
6,600,000	REVENUE FUNDING OF CAPITAL - use of Business Rates Pilot additional income	0	0	0	0	0	0
	<b>CENTRAL EXPENDITURE</b>						
1,750,000	Pensions (pre LGR /LGR)	0	1,700,000	0	1,700,000	0	1,700,000
1,192,000	Members Expenses & Support etc	87,700	1,104,300	0	1,192,000	0	1,192,000
296,000	Flood Defence Levies	0	296,000	0	296,000	0	296,000
200,000	Elections	0	200,000	0	200,000	0	200,000
-627,000	Financial Arrangements	0	225,000	-228,000	-3,000	-665,000	-668,000
2,811,000		87,700	3,525,300	-228,000	3,385,000	-665,000	2,720,000
	<b>CENTRAL GRANTS AND OTHER INCOME</b>						
-2,800,000	Bank & Other Interest	0	0	0	0	-2,800,000	-2,800,000
-3,746,000	New Homes Bonus Grant	0	0	0	0	-3,747,000	-3,747,000
-2,414,000	Adult Social Care - Winter Pressures Grant (2020/21 net of £1m used for A&C exp.)	0	0	0	0	-1,413,000	-1,413,000
-4,124,000	Adult and Children's Social Care Support Grant	0	0	0	0	-4,124,000	-4,124,000
-11,353,000	Improved Better Care Fund	0	0	0	0	-11,353,000	-11,353,000
0	Spring Budget - additional IBCF (2019/20 £3.4m & 2020/21 £2.5m used for A&C exp.)	0	0	0	0	-904,000	-904,000
0	Social Care Grant - new 2020/21	0	0	0	0	-8,900,000	-8,900,000
-24,437,000		0	0	0	0	-33,241,000	-33,241,000
<b>38,934,000</b>	<b>TOTAL CENTRAL ITEMS</b>	<b>87,700</b>	<b>49,724,300</b>	<b>-282,000</b>	<b>49,530,000</b>	<b>-36,951,000</b>	<b>12,579,000</b>

\* 2019/20 contingency overdrawn, following transfers to Departmental budgets

## **EARMARKED FUND BALANCES**

	Revised Balance 01/04/2019 £000	Forecast Balance 31/03/2020 £000	Forecast Balance 31/03/2021 £000	Forecast Balance 31/03/2022 £000	Forecast Balance 31/03/2023 £000	Forecast Balance 31/03/2024 £000
<b>Renewal of Systems, Equipment and Vehicles</b>						
Children & Family Services	1,370	770	250	0	0	0
Adults & Communities	70	70	70	70	70	70
Environment & Transport	1,000	830	460	390	360	360
Corporate Resources	1,710	1,260	1,010	760	510	260
<b>Trading Accounts</b>						
Industrial Properties	1,560	1,310	1,060	810	560	310
<b>Insurance</b>						
General	7,100	7,620	8,540	9,460	10,380	11,300
Schools schemes and risk management	510	510	510	510	510	510
Uninsured loss fund	5,330	5,330	5,330	5,330	5,330	5,330
<b>Committed Balances</b>						
Central Maintenance Fund	110	0	0	0	0	0
Community Grants	300	300	300	300	300	300
<b>Other</b>						
Children & Family Services						
Supporting Leicestershire Families	1,580	1,690	250	0	0	0
C&FS Developments	1,510	1,010	860	860	860	860
Youth Offending Service	570	550	390	230	70	0
School Based Planning	390	210	0	0	0	0
Innovation Fund - Practical Excellence	210	210	170	130	90	40
Adults & Communities - Developments	5,580	4,090	770	650	650	650
Public Health	320	320	160	160	160	160
Environment & Transport						
Commuted Sums	3,050	2,590	1,690	1,390	1,090	790
E&T Developments/ advanced design	790	250	0	0	0	0
Civil Parking Enforcement	330	230	130	30	0	0
Waste Developments	730	530	270	20	0	0
Section 38 Income	490	50	20	20	20	20
Section 106	240	100	0	0	0	0
Leicester & Leicestershire Integrated Transport Model (LLITM)	2,350	2,230	1,250	580	300	0
Other	1,340	910	270	0	0	0
Chief Executive						
Community Planning	20	0	0	0	0	0
Economic Development-General	650	510	310	180	180	180
Legal	150	150	30	30	30	30
Signposting and Community Support Service	80	20	0	0	0	0
Chief Executive Developments	450	450	300	170	140	110
Corporate Resources						
Corporate Resources Developments	260	180	130	130	130	130
Leicestershire Schools Music Service	230	100	80	50	30	0
Other	80	80	80	80	80	80
Corporate:						
Transformation Fund	11,710	7,650	4,300	910	0	0
East Midlands Shared Services - IT development	390	390	390	390	390	390
Elections	380	580	780	180	380	580
Broadband	3,620	3,210	4,530	2,510	1,210	200
Business Rates Retention	2,500	1,570	1,570	1,570	1,570	1,570
Inquiry and other costs	1,160	910	100	100	100	100
Corporate Projects	400	0	0	0	0	0
Pooled Property Fund investment *	-24,110	-24,110	-24,110	-24,110	-24,110	-24,110
<b>TOTAL</b>	<b>36,510</b>	<b>24,660</b>	<b>12,250</b>	<b>3,890</b>	<b>1,390</b>	<b>220</b>
<b>Capital (Revenue Funding)</b>	<b>99,850</b>	<b>42,660</b>	<b>49,510</b>	<b>110</b>	<b>70</b>	<b>20</b>
<b>Schools and Partnerships</b>						
Dedicated Schools Grant	1,710	-3,900	-11,100	-19,100	-24,400	-33,500
Health & Social Care Outcomes	820	820	820	820	820	820
Leicestershire Safeguarding Children Board	50	20	0	0	0	0
Leicestershire & Rutland Sport	1,330	1,230	920	760	620	620
Leics Social Care Development Group	40	0	0	0	0	0
East Midlands Shared Services - other	250	200	110	40	0	0
Emergency Management	270	270	270	270	270	270
<b>Total</b>	<b>4,470</b>	<b>-1,360</b>	<b>-8,980</b>	<b>-17,210</b>	<b>-22,690</b>	<b>-31,790</b>

\* Pooled Property Fund investments (£25m) including unrealised gains - funded from the overall balance of earmarked funds

## **EFFECT OF COUNTY COUNCIL'S BUDGET DECISION ON 2020/21 COUNCIL TAX**

BAND (APRIL 1991 VALUE)	Proportion of Band D	Main element £	ASC Precept £	County Council's Element £
A ( Up to £40,000)	6/9	817.37	78.45	895.82
B (£40,001 - £52,000)	7/9	953.60	91.52	1,045.12
C (£52,001 - £68,000)	8/9	1,089.83	104.60	1,194.43
D (£68,001 - £88,000)	1	1,226.06	117.67	1,343.73
E (£88,001 - £120,000)	11/9	1,498.52	143.82	1,642.34
F (£120,001 - £160,000)	13/9	1,770.98	169.97	1,940.95
G (£160,001 - £320,000)	15/9	2,043.43	196.12	2,239.55
H ( Over £320,000)	2	2,452.12	235.34	2,687.46

### **PRECEPT 2020/21**

BILLING AUTHORITY	Tax Base	Precept £
Blaby	33,886.49	45,534,362
Charnwood	57,607.20	77,408,639
Harborough	36,126.70	48,544,603
Hinckley and Bosworth	38,996.20	52,400,443
Melton	18,936.80	25,445,984
North West Leicestershire	34,585.00	46,472,972
Oadby and Wigston	17,520.50	23,542,857
<b>Total</b>	<b>237,658.89</b>	<b>319,349,860</b>

### **2020/21 COUNCIL TAX BILL (COUNTY COUNCIL ELEMENT)** **(EXAMPLE USING BAND D - % INCREASES APPLY TO ALL BANDS)**

	2019/20 £	2020/21 £	Increases *
Main Element (core)	1,200.35	1,226.06	1.99%
ASC Precept **	91.83	117.67	2.00%
<b>Total</b>	<b>1,292.18</b>	<b>1,343.73</b>	<b>3.99%</b>

\* per Government guidance each percentage is calculated as an increase to the 2019/20 total of £1,292.18

\*\* The following paragraphs are required to be included with information to be made available to bill-payers. They explain that the County Council can raise an additional amount of Council Tax, for adult social care, without requiring a referendum.

*"The Secretary of State made an offer to adult social care authorities. ("Adult social care authorities" are local authorities which have functions under Part 1 of the Care Act 2014, namely county councils in England, district councils for an area in England for which there is no county council, London borough councils, the Common Council of the City of London and the Council of the Isles of Scilly.)*

*The offer was the option of an adult social care authority being able to charge an additional "precept" on its council tax without holding a referendum, to assist the authority in meeting its expenditure on adult social care from the financial year 2016-17. It was originally made in respect of the financial years up to and including 2019-20. If the Secretary of State chooses to renew this offer in respect of a particular year, this is subject to the approval of the House of Commons."*



## AVERAGE COUNCIL TAX FOR A BAND D PROPERTY IN LEICESTERSHIRE 2020/21

	Billing Authority							Average
	Blaby	Charnwood	Harborough	Hinckley & Bosworth	Melton	North West Leics.	Oadby & Wigston	
	£	£	£	£	£	£	£	£
County Council	1,343.73	1,343.73	1,343.73	1,343.73	1,343.73	1,343.73	1,343.73	1,343.73
Police and Crime Commissioner	233.23	233.23	233.23	233.23	233.23	233.23	233.23	233.23
Combined Fire Authority	67.96	67.96	67.96	67.96	67.96	67.96	67.96	67.96
District Council (General Expenses)	168.32	126.52	151.51	115.50	179.31	158.58	229.50	150.93
Special Expenses & Parishes (average)	107.17	88.40	68.96	75.27	63.77	79.80	0.00	76.24
<b>Average Band D Council Tax 2020/21</b>	<b>1,920.41</b>	<b>1,859.84</b>	<b>1,865.39</b>	<b>1,835.69</b>	<b>1,888.00</b>	<b>1,883.30</b>	<b>1,874.42</b>	<b>1,872.09</b>
Average Band D Council Tax 2019/20	1,847.35	1,790.77	1,799.63	1,768.27	1,819.32	1,817.47	1,806.55	1,803.81
Increase (£)	73.06	69.07	65.76	67.42	68.68	65.83	67.87	68.28
Increase (%)	3.95%	3.86%	3.65%	3.81%	3.78%	3.62%	3.76%	3.79%
<b>Increases (%)</b>								
County Council *	3.99%	3.99%	3.99%	3.99%	3.99%	3.99%	3.99%	3.99%
Police and Crime Commissioner **	4.48%	4.48%	4.48%	4.48%	4.48%	4.48%	4.48%	4.48%
Combined Fire Authority	1.98%	1.98%	1.98%	1.98%	1.98%	1.98%	1.98%	1.98%
District Council (General Expenses)***	3.06%	3.63%	-0.06%	2.10%	3.21%	0.00%	2.23%	1.98%
Special Expenses & Parishes (average)	5.09%	2.04%	4.52%	2.97%	0.36%	3.85%	n/a	3.36%

\* County Council increase includes 2% for the Adult Social Care precept

\*\* Police and Crime Commissioners were allowed an option to increase Council Tax by up to £10 per Band D property

\*\*\* District Councils were allowed an option to increase Council Tax by up to £5 per Band D property

## ANALYSIS OF NUMBER OF EMPLOYEES

	2019/20	2020/21	
<b>Average Number of Staff *</b>			
Children & Family Services			
Schools **	2,335.4	2,403.0	
Non-Schools	1,046.1	1,166.4	(a)
	<u>3,381.5</u>	<u>3,569.4</u>	
Adults & Communities	1,381.7	1,343.2	
Public Health	97.4	98.8	
Environment & Transport	899.6	965.6	(b)
Chief Executives	252.1	273.2	
Corporate Resources	1,389.7	1,480.1	(c)
<b>Total - All Staff</b>	<u><u>7,402.0</u></u>	<u><u>7,730.3</u></u>	

\* Part-time employees have been equated to full time equivalents (fte)

\*\* Subject to Academy transfers

(a) The CFS growth line regarding increased caseloads which has seen an increase in budgeted posts across a number of services.

(b) Increase in staffing levels due to increase in programme size.  
Increase in staffing to assist with reduction in reliance for agency staff.  
New posts for new teams such as HS2 and special projects team.

(c) Additional 20 FTE relating to Fit for the Future.  
45 additional FTE relating to new contracts in School Food Service.  
Additional FTE relating to Strategic Planning.